

# **Company Presentation**



# Agenda

- Company overview
- Screen Service: key differentiators
- Growth strategy Technology & Service Provider
- Growth strategy Network Operator
- Financial Results

## Screen Service Group: the new software company







#### Digitalization around the world

#### Services

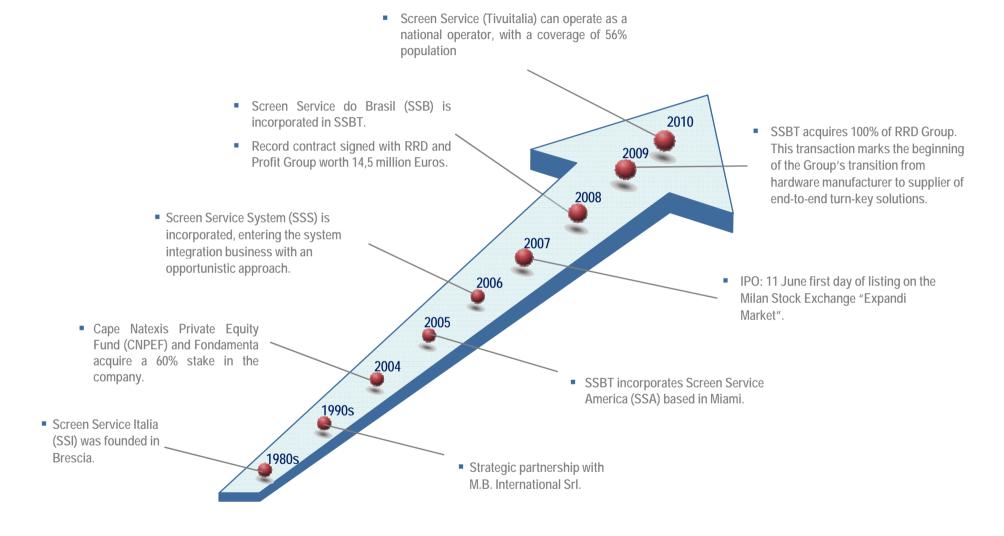
#### **Network Operator**

- Global presence in the digitalization process thanks to our experience and R&D's know-how
- We are ready to catch the huge opportunities in Latin American market thanks to our Brazilian plant
- Thanks to the RRD's ability, now we support Broadcasters and Telecom Operators in establishing their business
- We can offer a complete service portfolio (Network planning, system implementation, operation, procedures, implementation and on-going service monitoring)



- Benefit from digitalization and competitive industrial cost base advantage to become connectivity provider and network operator in Italian context
- Tivuitalia owns a microwave backbone
- Tivuitalia has build national DTT network (with a national coverage of 56%); it has right to transmit, has infrastructure and has expertise.

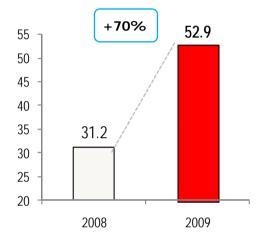
## Company Overview – Historical Milestones



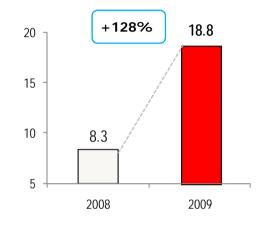


# FY 2009 Financial Highlights

#### Revenues



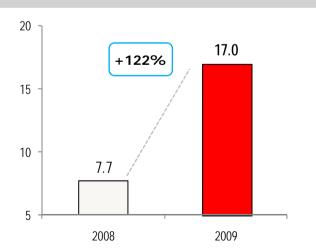
#### Ebitda



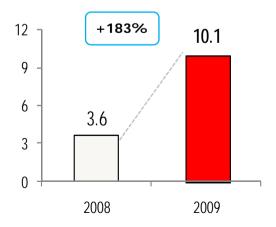
#### Ebitda Margin:

2009: **35.6%** 2008: 26.5%

#### Ebit



#### Net Result





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## Screen Service: key differentiators

#### Focus on R&D activities

- R&D staff: more than 30% of total group workforce
- Research teams (based in Brescia, Milano and Lamezia (CZ)) focus on both basic and pre-competitive research on new technologies and solutions
- Research activity is key to future technologies and enables wide international partnership

#### Anticipate market needs

 Innovation activity aims to meet customer needs with a pro-active approach, anticipating their future needs

#### Faster-to-market with new technology

- Outsourcing of low added-value and labour intensive manufacturing processes
- High operational flexibility

#### New capabilities thanks to RRD integration

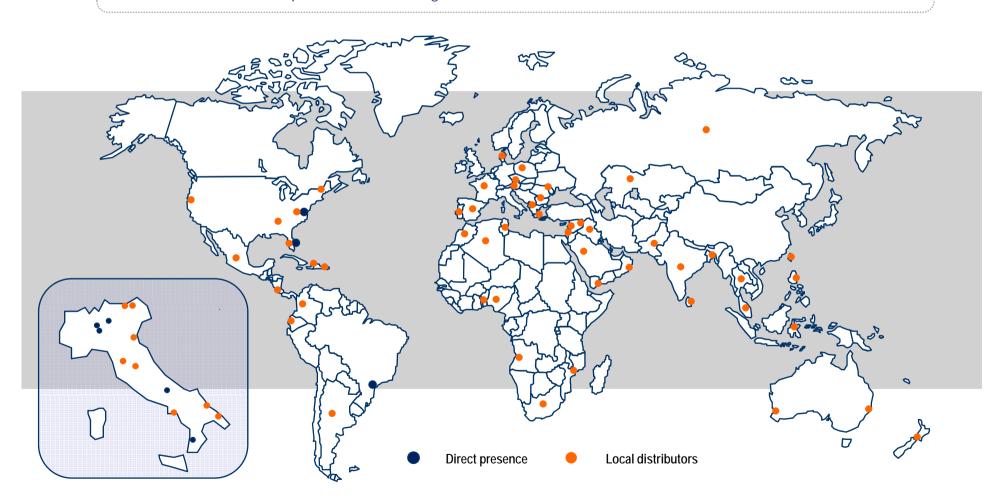
- SSB can leverage on RRD's experience to offer its customers best in class services as:
  - Head-end and Playout, Digital TV terrestrial network planning, Mobile TV business, Business Support System integration



## Small but Global

Global positioning close to our customers.

Direct presence in strategic areas and a network of 48 local distributors





# Customers

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## Agenda

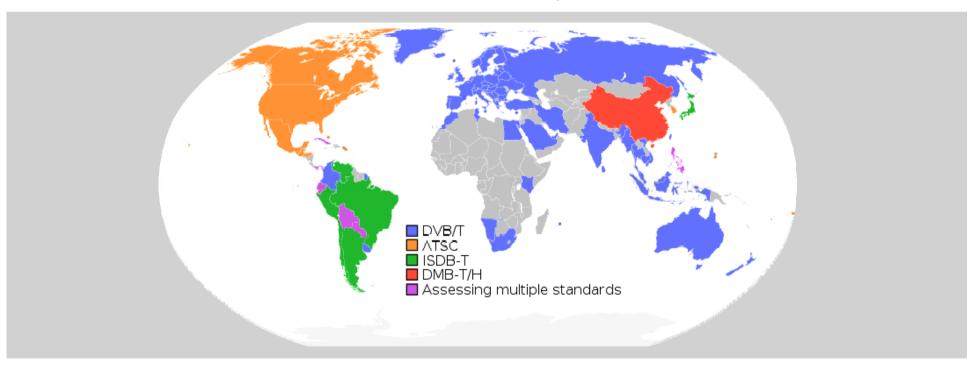
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## Analog switch-off: a long wave

As of late 2009, just 10 countries had completed the process of turning off analog terrestrial broadcasting. Many other countries have plans to do it within 2020. Analog switch-off dates for macro regions are

- 2012 Europe
- 2016 Latin America and Russia
- 2020 Major Asian countries (including: China, India, Malaysia, Indonesia)

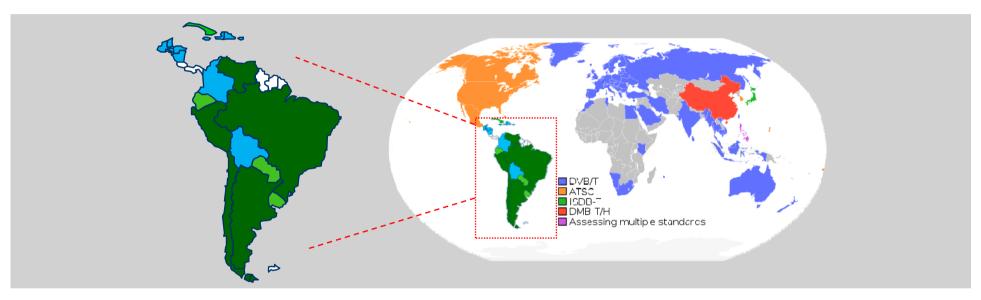
Screen Service is expanding its international presence to exploit growth opportunities in various geographical markets and boost revenue also after Italy's switch-off.



## South American Market

Screen Service has been pioneering the ISDB-T standard which has been adopted in Brazil for terrestrial digital television transmission.

With Screen Service contribution, this standard is now becoming the leader in other South American countries.



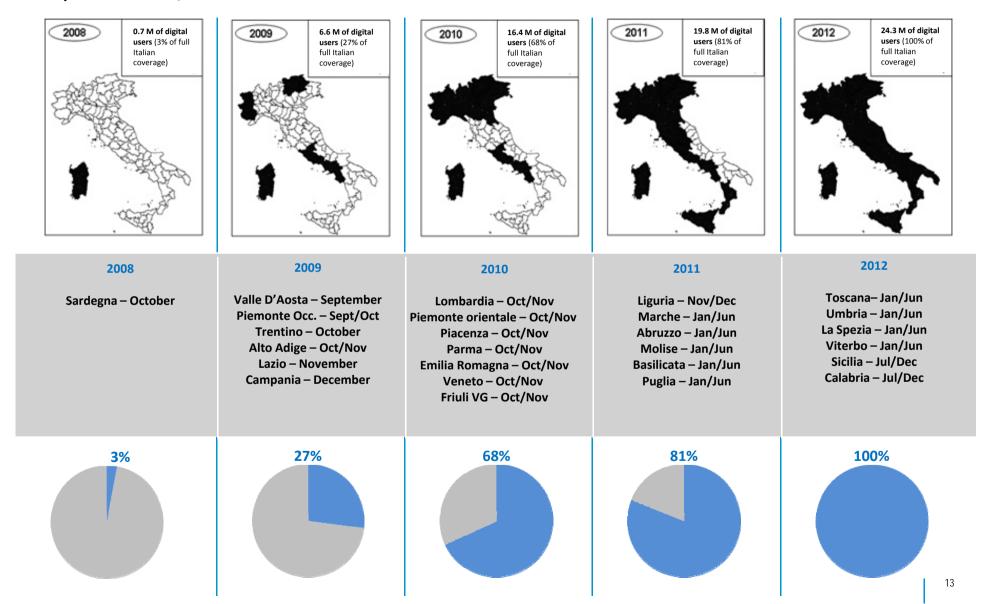






## DTT adoption in italy

#### By the end of 2010, 68% of Italian users will have switched to DTT



Source: Third Report on DTT in Europe

## Besides Analog switch-off

In addition to the plant replacement related to the switch-off of the analog TV system, there are other revenue streams that will ensure a sustainable growth for the Technology & Service Provider business

#### Maintenance & assistance service

 The widespread use of its plants assures that a part of revenues will come from maintenance & assistance service for customers

#### **Network planning**

 With the aim of fully implementing the service side, in 2009
 Screen Service acquired RRD to become a complete endto-end solution provider covering network planning, deployment and management service

#### Technology upgrade

- Technology upgrade is much more frequent in digital systems compared to analog ones. Increase of bandwidth demand and introduction of new standards will boost the switch to a further technological innovation and therefore to further investments in transmission plants.
  - The next step is represented by the introduction of the DVB-T2 technology (today the analog switch off is done using DVB-T technology) that allow better coverage, wide flexibility and 40% more capacity compared to DVB-T. Upgrade will be crucial for broadcasters to meet high quality TV requirements like HDTV and 3DTV
  - IT broadcaster Europa7 is going to launch DVB-T2 multiplex by 2010
  - UK national broadcaster BBC is going to launch DVB-T2 multiplex by 2011









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## Network Operator - Tivuitalia











#### Starting from a great assets

Current Tivuitalia's business model is based on "interchanging" audio and video for local broadcaster

- Analog microwave backbone (over 160 sites)
- TV broadcast authorization in some Italian regions

Digitalization and the changing competitive landscape will enable Tivuitalia in a condition to exploit its capabilities and assets in a value-enhancing way by applying them to new contexts



The aim of the Network Operator Unit - Tivuitalia – is to manage at least one national wide multiplexer (MUX) covering at least 80% of the Italian population

#### Leverage connectivity asset

- Digitalize analog microwave backbone to offer new services
- Increase capacity of 155MB when utilization level reaches maturity
- Enable incumbents and local operator to transfer audio-, video, data-feeds across Italy
- Enable new entrants in Italian market to distribute content

#### Acquire/obtain frequencies

- Acquisition and aggregation of local frequencies
- Participation in the beauty contest for the allocation of 5 MUX's resulting from the digital dividend after analog switch Off

# Tivuitalia: 56% of population coverage



#### Network Operator as business opportunity

Screen Service can benefit from digitalization and competitive industrial cost base advantage to become network operator in Italian context



#### Acquire/obtain frequencies

Italian law foresees that local players, who own frequencies for a total coverage of at least the 50% of Italian population, have the right to obtain the license to operate as a national operator.

Tivuitalia reached 56% population coverage in July, 2010

Screen Service (Tivuitalia) can operate as a national operator.



Screen Service now can be a full-scale network operator, conveying third-party content (foreign new-entry broadcasters or Italian incumbents needing further capacity) on its frequency.

## Regulatory framework



In April 2009 the AGCOM (the Italian telecommunications regulator) approved a resolution fixing the criteria for full digitalisation of the national television networks.

#### The resolutions decrees conversion of a total of 21 networks to DVB- T technology for national transmission of TV signals

- 8 MUXs from digitalisation of analogue networks assigned to existing national operators. Of these 2 MUX are assigned to RAI (public TV), 2 to Mediaset, 1 to Telecom Italia Media, 1 to Rete A, 1 to Europa 7, and 1 to Rete Capri.
- 8 MUXs from conversion to single frequency of previous multi-frequency digital networks. Each operator owning a network has the right to conversion of existing digital networks. Of these 2 are assigned to RAI, 2 to Mediaset, 2 to Telecom Italia Media, 1 to Rete A, and 1 to DFree
- 5 MUXs coming from the digital dividend created as a result of more efficient band use following digitalisation, freeing up frequencies historically assigned to the TV system. These will be assigned via a beauty contest scheduled by the Italian government.
  - Beauty contest will be divided into two lots. The first lot (2 MUXs) will be open to all operators, whereas the second (3 MUXs) will be open only to new entrants, thus excluding operators that already have 2 or more MUXs).

AGCOM has also fixed a maximum limit of 5 MUXs for each player and, beyond, has established that those operators that currently operate 3 nationwide analogue networks and have been awarded a multiplex are forced to let 40% of the latter's transmission capacity to independent content providers.

# Strong demand for DTT capacity in Italian context



Each MUX (24Mbit/s) is able to transmit 6-8 channels. When the transition is complete there will be 500Mbit/s, roughly 120-160 channels.

#### The different MUX will be saturated due to:

#### Multinational competition

Once Mediaset and RAI have saturated their own capacity they are likely to lease capacity from other network operators (this is already happening).

#### HD & 3D

HD is very popular with TV viewers and currently promoted as a distinctive feature. This puts further pressure on players to offers programs in HD & 3D, requiring more capacity: 3 channels/MUX instead of 6-8 channels. Saturation of capacity obtained prior.

#### Pay-per-view

PPV on DTT is today very popular in Italy if compared to the rest of the world. PPV is set to continue to absorb capacity.

#### Foreign TV players and Non-TV players

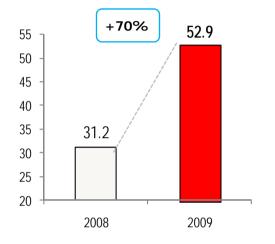
Foreign players are entering Italian market and have already expressed demand. Furthermore, radio networks can host capacity to broadcast their programming schedule through TV with very low marginal costs.

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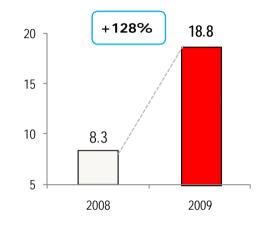
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# FY 2009 Financial Highlights

#### Revenues



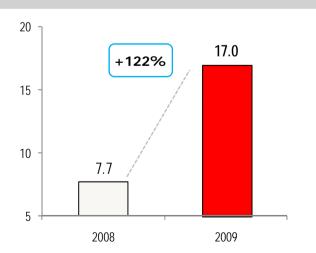
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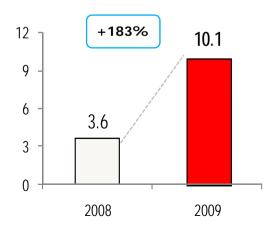
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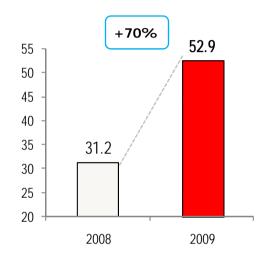
#### Net Result



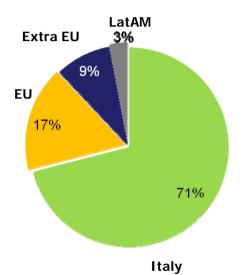


## FY 2009 Revenues

#### Revenues



#### Revenues Breakdown for Geographic Area

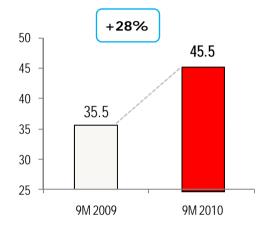


Area	Revenues
Italy	37.6
EU	9.0
Extra EU	4.6
LatAm	1.7
Total	52.9

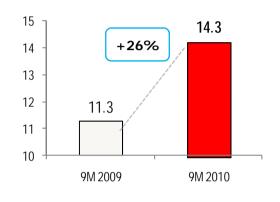


# 9M 2010 Financial Highlights

#### Revenues



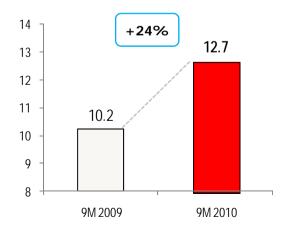
#### Ebitda



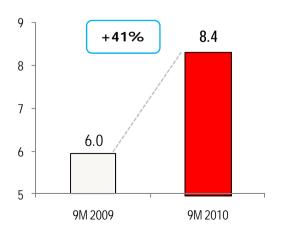
#### Ebitda Margin:

9M 2010: **31.3%** 9M 2009: 31.8%

#### Ebit



#### Net Result



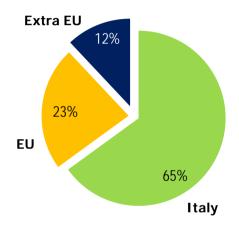


## 9M 2010 Revenues

#### Revenues

# +28% 45.5 40 35.5 30 9M 2009 9M 2010

#### Revenues Breakdown for Geographic Area



Area	Revenues		
Italy	29.6		
EU	10.4		
Extra EU	5.5		
Total	45.5		



## NFP and WC

#### **Net Financial Position**

## 

#### Net Working Capital





## Company Profile

#### Group's structure Screen Service Broadcasting Technologies S.p.A. 100% 39% 100% Screen Service Screenlogix Innovaction Screen Service RRD S.r.I. America LLC do Brazil Ltda. 25% 100% Tivuitalia RRD USA Inc. Ramec S.r.I.

S.p.A.



#### **Investor Relations**

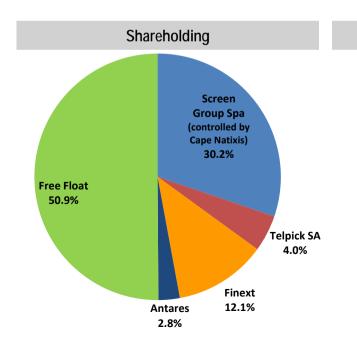
**Investor Relations Contacts:** 

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Barabino&Partners IR Marco Lastrico

Tel: +39 02.72.02.35.35

investors@screen.it



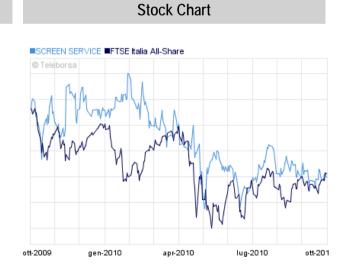
#### **Share Informations**

N. of shares outstanding: 138.5 m

Price as of 14/10/10: € 0.59

Capitalization: € 82 milion

Italian Stock Exchange – MTA





### Annexes



# FY 2009 Highlights

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€m	FY	2009	F	Y 2008	YoY %
Revenues	52.9	100.0%	31.2	100.0%	+69.7%
Ebitda	18.8	35.6%	8.3	3 26.5%	+128.1%
Ebit	17.0	32.1%	7.7	24.6%	+122.0%
Ebt	15.8	29.9%	7.4	23.6%	+115.4%
Net Result	10.1	19.2%	3.6	11.5%	+183.0%

#### **Balance Sheet**

€m	FY 2009	FY 2008
Non Current Assets	54.2	27.1
Current Assets	52.4	58.3
Total Assets	106.6	85.5
Shareholders' Equity	70.3	60.1
Non Current Liabilities	9.0	7.6
Current Liabilities	27.3	17.8
Total Equity and Liabilities	106.6	85.5



## Market Overview – Analogue Switch-Off Date

Argentina	Population mln	date
<b>.</b>	40.1	2016
Australia	Population mln 21.1	Switch-off date 2013
Brazil	Population mln 187.5	Switch-off date 2016
Bulgaria	Population mln 7.6	Switch-off date 2012
Chile	Population mln 16.9	Switch-off date
Colombia	Population mln 45.9	Switch-off date 2020
Costa Rica	Population mln	date
<b>.</b>	3.8	2018
Czech Rep.	Population mln 10.3	Switch-off date 2012
El Salvador	Population mln 6,5	Switch-off date

····		
Hong Kong	Population mln	Switch-off date
<b>3</b> 5	7.0	2012
Hungary	Population mln	Switch-off date
	10.0	2012
Kenya	Population mln	Switch-off date
·	31.1	2012
Ireland	Population mln	Switch-off date
	4.3	2012
Italy	Population mln	Switch-off date
	59.2	2012
Lithuania	Population mln	Switch-off date
	3.4	2012
Mexico	Population mln	Switch-off date
·	111.2	2022
Peru	Population mln	Switch-off date
	29.2	2020
Philippines	Population mln	Switch-off date
,7	93.0	2015





# Digitization will significantly influence dynamics of TMT industries

#### What is digitization?

- Digitization is the process of converting information from analogue into digital formats (discrete units and groups of data called bits and bytes)
- Digital television (DTV) uses digital modulation and compression to broadcast video, audio and data signals to television sets

#### Digital capabilities

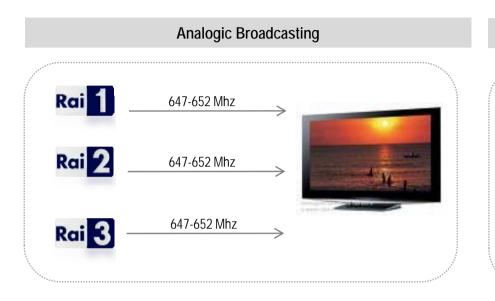
- Number of channels: DTV can carry up to 8x more channels in the same amount of bandwidth and receive high-definition programming.
- Picture quality: DTV signal eliminates common analog broadcasting effects such as "ghosting", "snow" and static noises in audio.
- Format: DTV often coincides with a change in picture format from an aspect ratio of 4:3 to one of 16:9, enabling TV to get closer to the aspect ratio of movies and human vision.
- Functionality: DTV offer interactive functionally and active involvement of the viewer in specially designed TV formats.
- Technological platforms: DTV is can be delivered via satellite, cable and terrestrial as well as IPTV (via typical telecom broadband technologies e.g. XDSL, etc.)

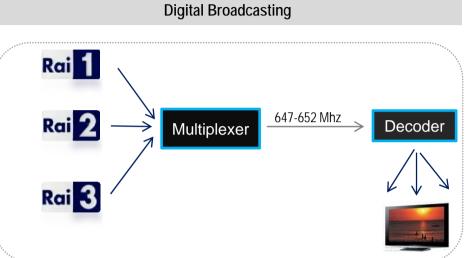
#### Digital impact

- The present TV broadcasting system will change into an interactive digital multicasting system allowing a transformation of the current free to air (FTA) but also pay TV (PTV) and pay per view (PPV) offers.
- New characteristics of broadcasting services will be ubiquity, accessibility, convenience, localization, personalization, better access to more information with a high level of individual interaction.
- FTA will still take a major role of the broadcasting service, however interactive services are expected to push PTV and PPV into a larger dimension.
- Convergence between telecommunication, media and technology industries will be further enhanced - the multi media value chain will be characterized by co-existence of content, network and serviceproviders that actively competing against each other for the client – the ability to offer appealing interactive content will become the "killer application".



## Multiplexer - MUX





- A MUX or multiplex is a portion of radio spectrum in which analogical or digital signaling can be put
  - Analogical: whole bandwidth for a single audio-/video- + text-content (i.e. RaiUno) is used.
  - Digital: "Multiplex" more content and compress it: flow can be delivered through a single signaling and, once "de-Multiplexed" by our encoder, it contains many channels. The number of channels on TV is multiplied
- A single frequency carries 24 Mbits / second bandwidth.
- A single audio/video content needs:
  - 3/4 Mbits/sec bandwidth in standard definition: 6-8 channels/MUX
  - 8 Mbits/sec bandwidth in high definition:
     3 channels/MUX



